

TABLE OF CONTENTS

PREFACE	vii
1. PLANES, TRAINS, AND HISTORY	1
2. THE 401 PARKING LOT AND THE BIRTH OF HIGHWAY 407	6
3. FROM CRISIS TO INNOVATION	8
4. DELIVERING THE INNOVATION	17
5. CHOICE AND CRITICISM	42
6. FORMING A MANAGEMENT TEAM	55
7. DELIVERING THE HIGHWAY	63
8. PRIVATIZATION AND ITS AFTERMATH: POLITICS, IDEOLOGY, AND CONFRONTATION	74
9. EVALUATION AND CONCLUSION	105
APPENDIX: CHRONOLOGY	133
REFERENCES	140
ENDNOTES	147
ACKNOWLEDGEMENTS	153
INDEX	
Map of Highway 407	49
Highway 407 Tolls	123